#### SHSMD CONNECTIONS COMPOSING THE FUTURE OF HEALTH CARE STRATEGY

# Population Health: Defined and Explored

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Society for Health Care Strategy & Market Development<sup>™</sup>



### Agenda

#### LEVEL SETTING

- Defining population health
  - Influences
  - Levels
    - Primary
    - Secondary
    - Tertiary
    - Clinical Support
- Consumer Perspective
- Health Strategy Perspective

#### INPUT AND DISCUSSION DEFINING OUR INDUSTRY POV



### Learning Objectives

- 1. Gain an understanding of the current perceptions of population health
- 2. Help define the role of strategy, marketing and communications in a population health world
- 3. Contribute to our industry's point of view on population health



### What Is Population Health?

#### Definition

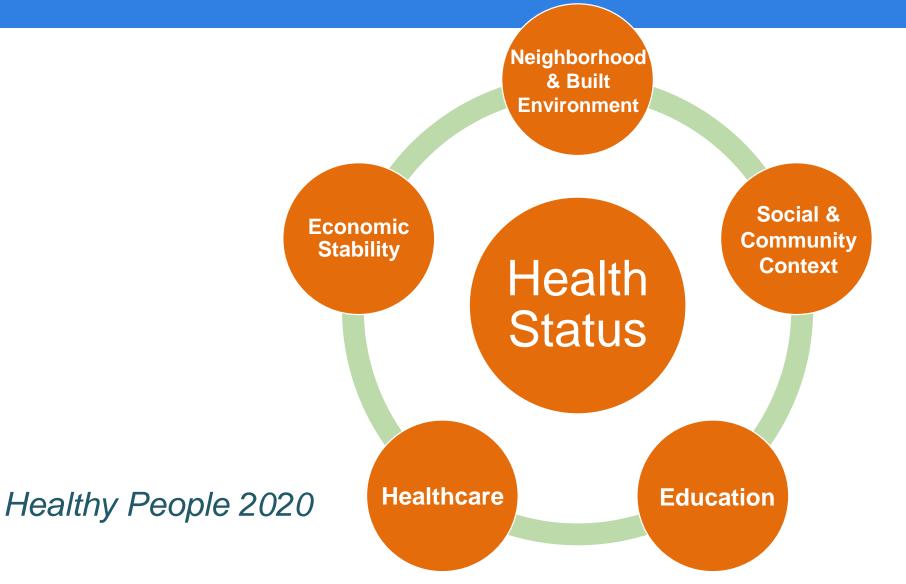
The health outcomes of a group of individuals, including the distribution of such outcomes within the group.

### **Population Health Through Marketing Lens**

The process of facilitating changes in behavior and in the environment that will improve the health of individuals and the population as a whole.

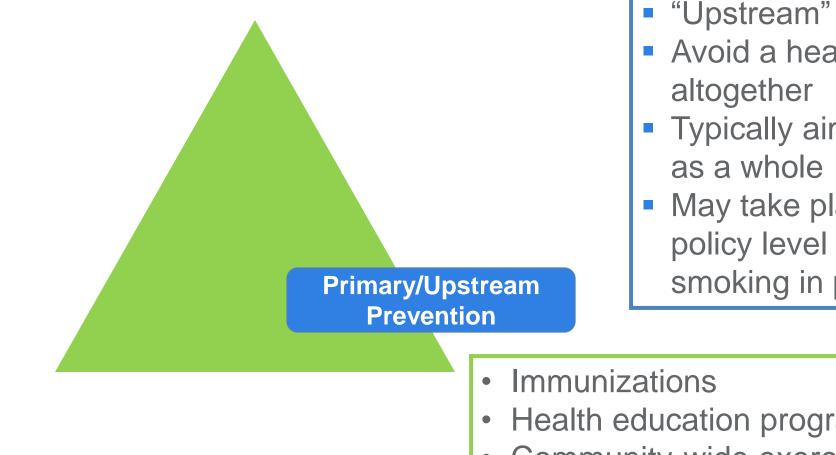


### What Influences Population Health?





### **Levels of Population Health?**

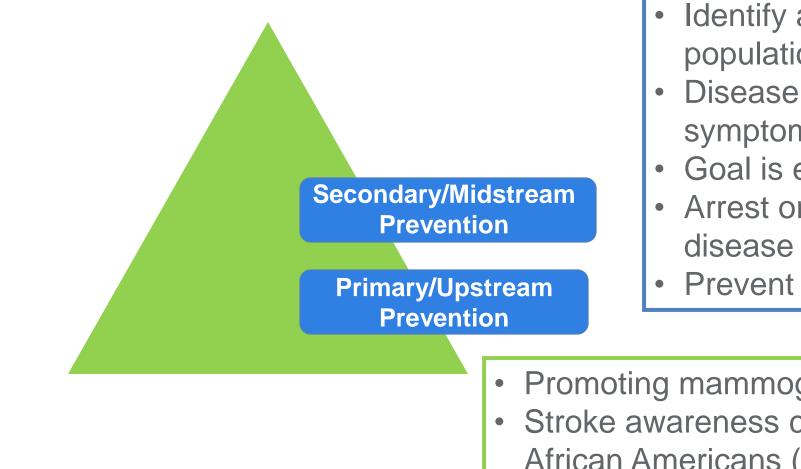


- "Upstream" prevention
- Avoid a health problem
- Typically aimed at a population
- May take place at a societal or policy level (e.g., banning smoking in public places)

- Health education programs
- Community-wide exercise challenge



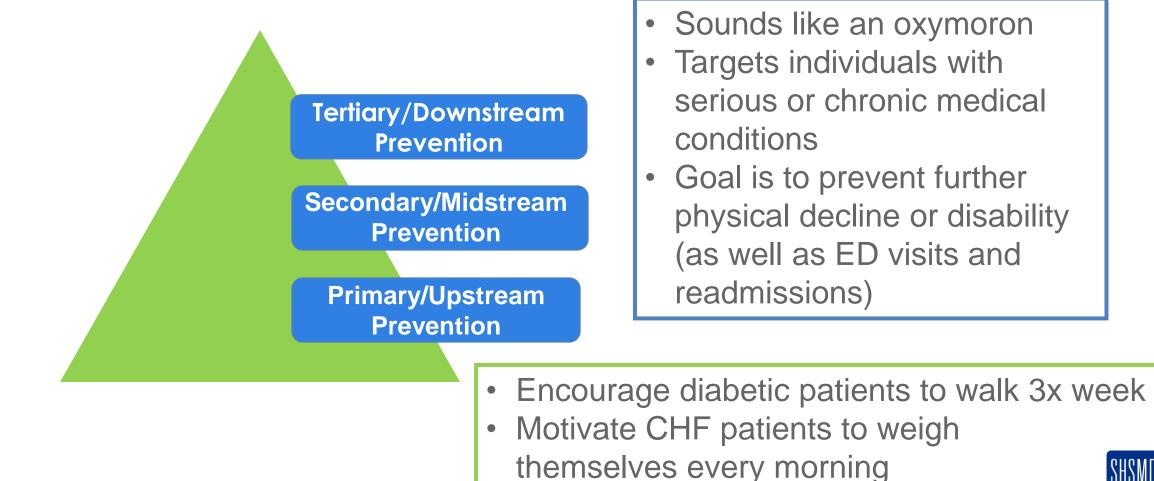
### **Levels of Population Health?**



- Identify and treat "at-risk" populations
- Disease has been diagnosed but symptoms have not appeared yet
- Goal is early intervention
- Arrest or slow progress of
- Prevent recurrence or disability
- Promoting mammograms
- Stroke awareness campaign targeting African Americans (2.5 greater risk)



### **Levels of Population Health?**



- Sounds like an oxymoron
- Targets individuals with serious or chronic medical
- Goal is to prevent further physical decline or disability (as well as ED visits and



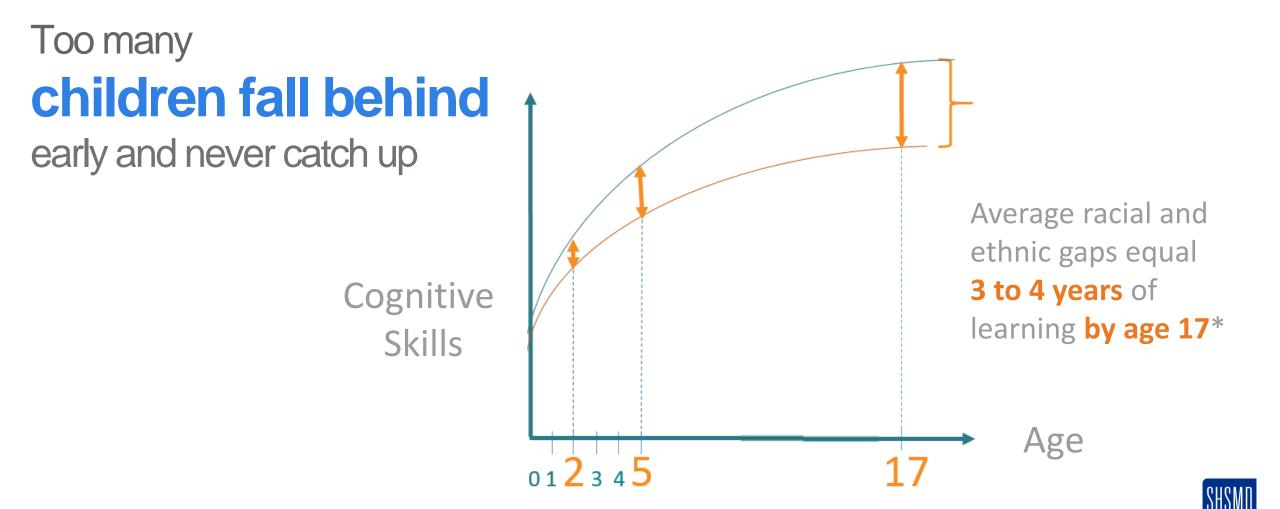






of brain growth happens in the first 3 years





Five fun, simple and powerful ways that every family can give **every child** a strong and healthy start in life



Maximize Love, Manage Stress



Talk, Sing, and Point



**Count, Group, and Compare** 



**Explore through Movement and Play** 



**Read and Discuss Stories** 



### Socioecological Saturation

Consumers hear the same message at every point of contact





- Videos for families and providers
- Tip sheets & other handouts
- Workshop & activity guides
- Posters
- Research behind the Basics
- More...

#### thebasics.org/community-toolkit



### **Secondary/Midstream Interventions**

## Transtheoretical Model: Stages of Change

James Prochaska

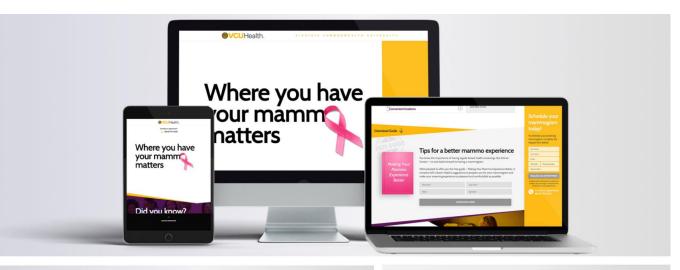


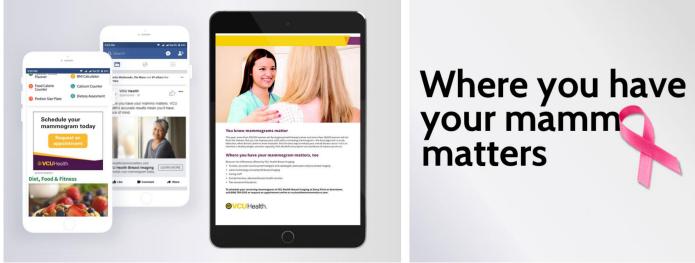


### **Secondary/Midstream Interventions**

# CRM Campaigns

Targeting at-risk consumers and providing access to information and screening services





### **Tertiary/Downstream Interventions**



Began key classes to help people prevent and manage chronic diseases

- Exercise Classes
- Diabetes Prevention Program (DPP)
- Diabetes Self-Management Education (DSME)
- Living Well with Diabetes (DSMP)







### **Supporting Clinical Services**

#### **Shared Decision Making**

The provider and patients work together to make **decisions** and select tests, treatments and care plans based on clinical evidence that balances risks and expected outcomes with patient preferences and values.

Options	Pros	Cons	Important to you
Do nothing			
Increase exercise			
Modify diet			
Take medication			
Weight loss surgery			
Consider clinical trials			

### **Consumer Perspective**

### **Key Findings**

- The majority of consumers have little understanding of the concept of "population health"
- Most believe the individual/family is responsible for population health, followed by hospitals/doctors second and government (regardless of political orientation) and insurance third
- The vast majority feel that hospitals should invest in improving the health of the community



### **Consumer Perspective**

### **Key Findings**

What hospitals should do to improve community health:

- Free health screenings 64%
- Free class on health topics 43%
- Health education programs in schools 35%
- Help patients coordinate among providers 35%
- Sponsor exercise programs/classes 27%
- Encourage consumers to adopt healthy habits 19%



### **Consumer Perspective**

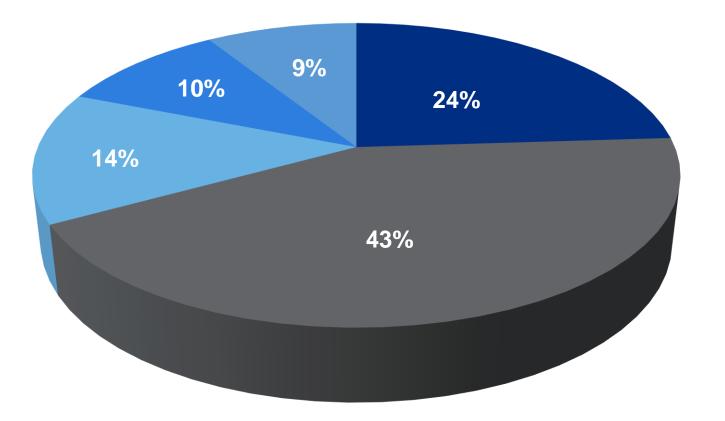
### **Key Findings**

What individuals should do to maintain their health:

- Eat healthy foods
- Exercise regularly
- Get an annual physical
- Avoid smoking and unhealthy habits
- Take medicine prescribed by your doctors
- Manage stress
- Avoid drinking sugary drinks



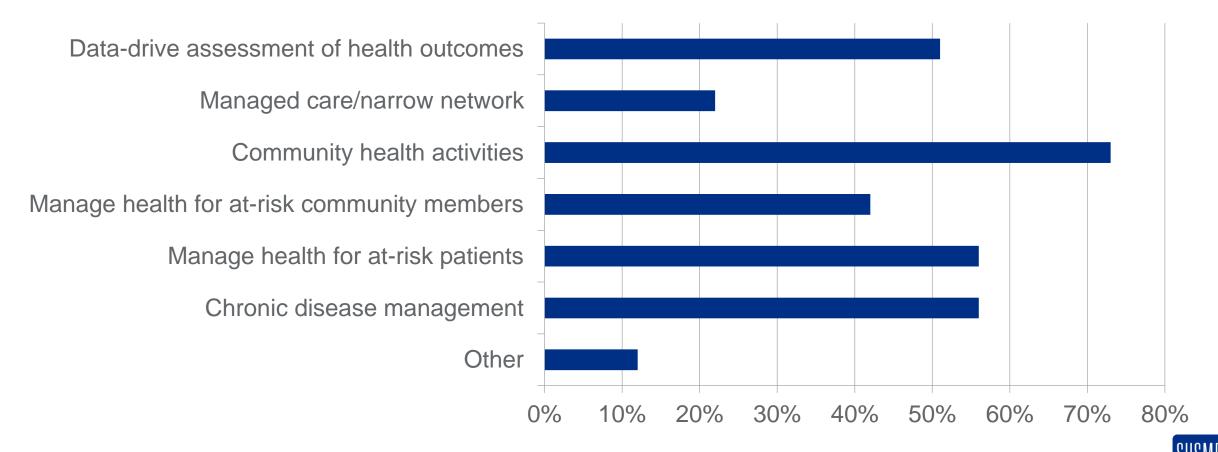
### **Hospital Level of Involvement In Pop Health**



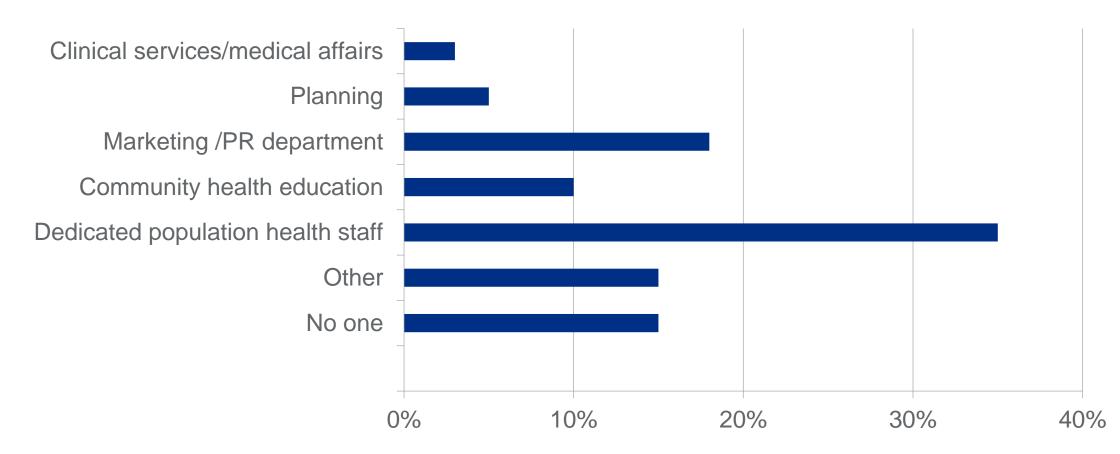
- Fully Involved
- Somewhat Involved
- Little Involved
- Not Involved
- Don't Know/Other



#### What Population Health Looks Like in Health Systems

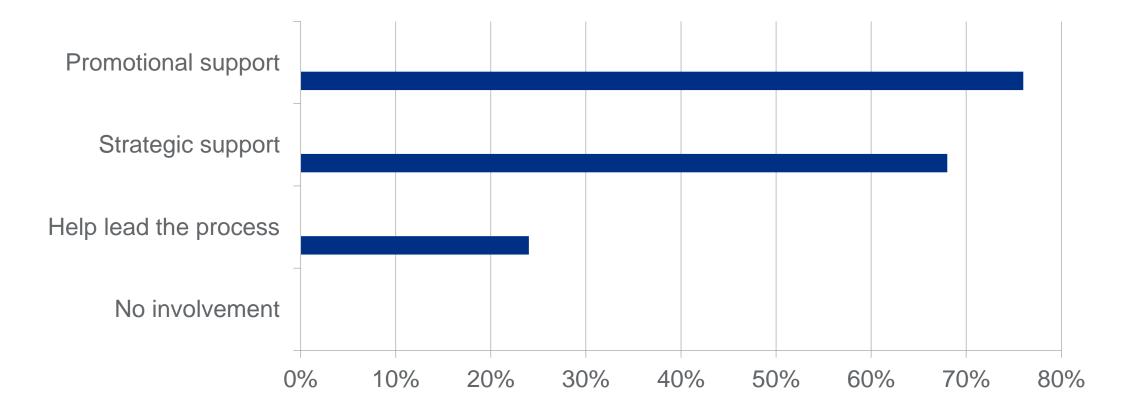


#### **Who Is Responsible for Population Health**





#### What Role Marketing Should Play in Population Health





#### **Barriers to Marketing Engaging in Population Health**

- Lack of time and resources to be involved 39%
- Lack of support from administration 20%
- Lack of knowledge how to provide support 24%
- No barriers 12%
- Other 5%



# What Hospitals Should Do To Improve Community Health

- Free health screenings 74%
- Free class on health topics 55%
- Health education programs in schools 56%
- Help patients coordinate among providers 70%
- Sponsor exercise programs/classes 35%
- Encourage consumers to adopt healthy habits 56%



### **Establishing Our Point of View**

- 1. What are the perceptions and reality of population health in the healthcare industry today?
- 2. What are the needs related to population health?
- **3.** What role should healthcare strategy professionals (planning, marketing and communications) assume in population health initiatives?
- 4. What are the barriers that prevent organizations from engaging in population health initiatives?
- 5. What do we think the future of population health activation will look like?

### **Three Key Take-Aways**

- 1. Population health can take on many forms and levels of involvement in our organizations.
- 2. Efforts to improve health through population health/behavior change initiatives and achieving your marketing objectives are not mutually exclusive. (Think win-win.)
- 3. Healthcare strategy professionals have an opportunity to play a leading role in the population health discussion.



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# **Questions?**

#### Please be sure to complete the session evaluation on the mobile app!



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### **Speaker Biography**

#### Susan Dubuque | Principal | NDP | sdubuque@ndp-agency.com



Susan literally wrote the book on population health for marketers—*Gearing Up for Population Health: Marketing for Change* (published by SHSMD). She is a principal and co-founder of NDP, a marketing and advertising firm in Richmond, Virginia, and an adjunct professor at Virginia Commonwealth University's School of Health Professions. Previously, she was the director of marketing for Mary Immaculate Hospital in Newport News, Virginia. Susan has published more than 300 articles on healthcare marketing, and has assisted hundreds of hospitals and healthcare organizations with marketing, branding and population health initiatives. She is an avid runner and advocate for organ donations.



### **Bibliography/References**

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