Humanizing Brand Experience

HEALTH CARE EDITION | VOL 5

Custom Brand Dashboard for BRAND

Client Name | 01.01.22

monigle



Welcome to your Humanizing Brand Experience custom dashboard.

In this dashboard you will find a wealth of information about how your brand is perceived across the health care drivers that humanize brands and move people to action.

This year we spoke to over 25,648 healthcare consumers who evaluated over 200 healthcare brands in 59 markets across the US. The data in this dashboard has been customized to the brands and markets that you hand-picked as a subscriber.

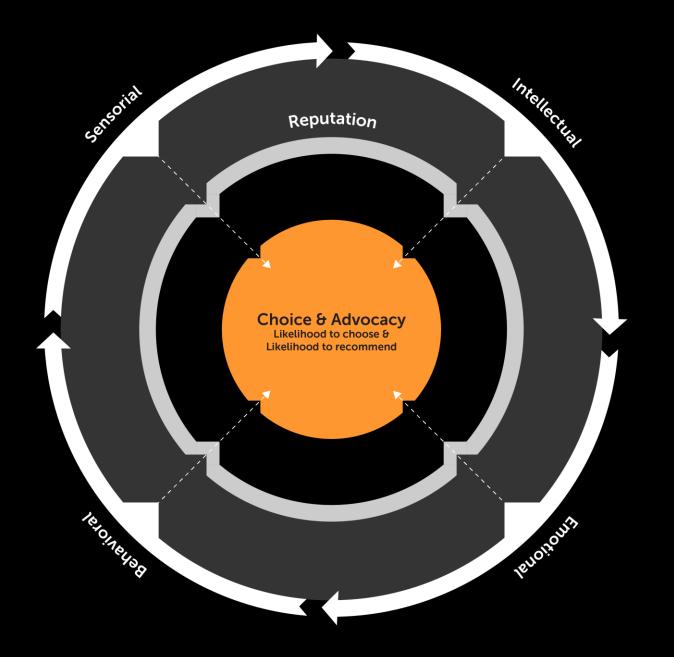
As you progress through the dashboard you will notice the data starts evaluative and conceptual, but by the end gets incredibly diagnostic and tactical. And that's where we see the real value of this work – empowering you to take immediate, effective action.

At the end of the report is a 3-step action plan to help you read between the lines of the data and know what to prioritize to have the most impact on your brand.

Last but not least, there is much more detail in the appendix regarding the Humanizing Brand Experience scoring system and research methodology for those who are curious.

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A FRAMEWORK FOR SUCCESS



We evaluate all brands in the study using Monigle's proprietary HBE Framework.

The HBE framework is built for today's brand leaders and guides our research practice.

It is based on the latest social science and brand thinking, highlighting the experience-driven actions needed to grow reputation and move people.

At the heart of the framework is a structural equation model that has been validated and proven to drive brand choice and advocacy.

The published HBE brand rankings are based entirely on the composite score from this model, weighted by health care engagement in each market.

YOUR BRAND SCORE & RANKING



This score is composite based entirely on brand reputation and consumer perceptions across a range of emotional, intellectual, sensorial and behavioral drivers of choice and advocacy, and adjusted by market This ranking is based on the brand score and has not been adjusted in any way. The rank position is out of 20X healthcare brands from across the US, although based only on market data where the brand has a physical presence

/ 20X

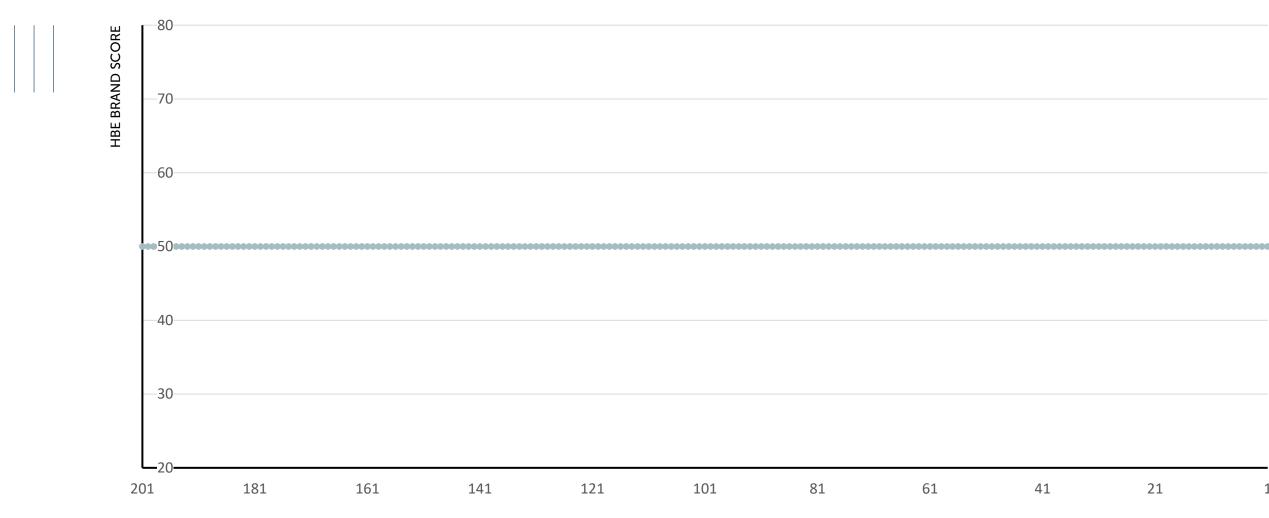
LOCAL RANKING



This ranking is based on the brand score and has not been adjusted in any way. The rank position is out of X healthcare brands tracked in MARKET based on the local metropolitan statistical area MSA

/ X

NATIONAL BRAND SCORES & RANKING



Market / 2022 M/P

All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX) Base

HBE Score: This score is composite based entirely on brand reputation and consumer perceptions across a range of emotional, intellectual, sensorial and behavioral drivers of choice and advocacy, and adjusted by market Data National Ranking: This ranking is based on the brand score and has not been adjusted in any way. The rank position is out of 205 health care brands from across the US, although based only on market data where the brand has a physical presence





BRAND 1 XXth

BRAND 2 XXth

BRAND 3 XXth

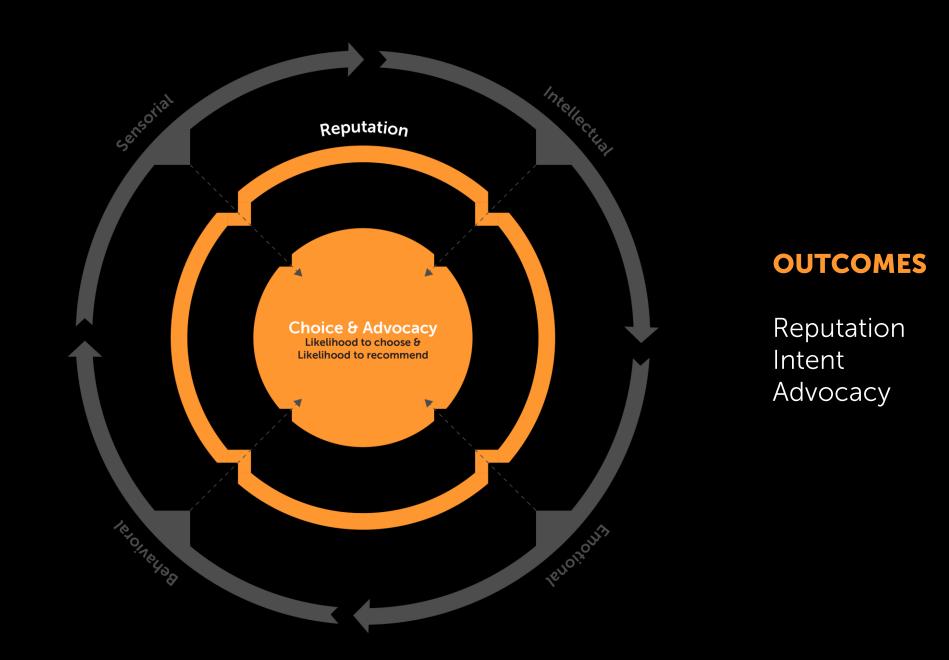
BRAND 4 XXth



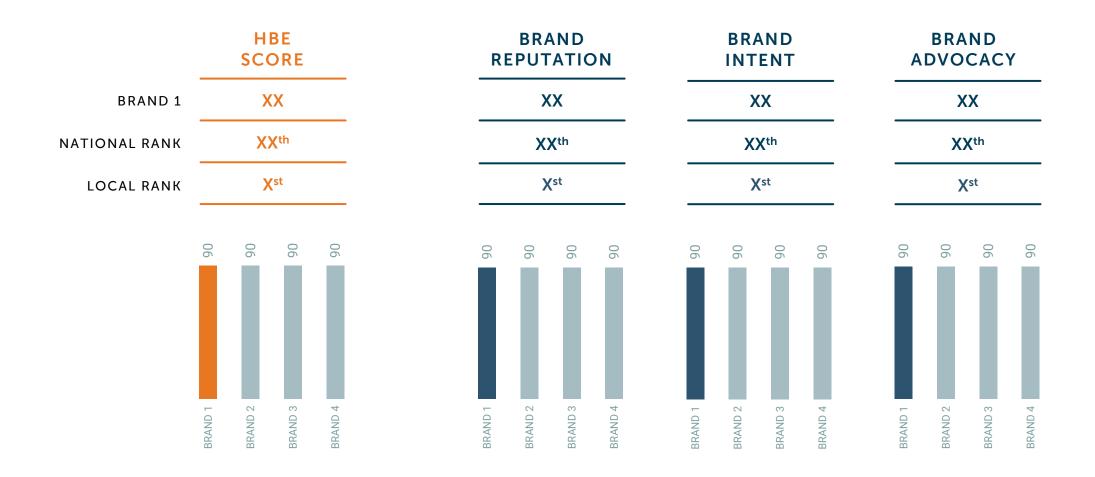
1

NATIONAL RANKING / 2022

FIRST WE FOCUS ON THE DESIRED BRAND OUTCOMES



BRAND OUTCOMES



M/P Market / 2022

- Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)
- QB6 How satisfied or unsatisfied are you with [BRAND]?
- QB7 How would you rate the overall reputation of [BRAND]?
- QB8 How likely or unlikely are you to use [BRAND] in the future for medical care?
- QB9 How likely are you to recommend [BRAND] to a friend or family member?
- Data HBE Score: Composite score based on SEM. Reputation, Intent, Advocacy and Satisfaction: Net score [top two box bottom two box]
 * Satisfaction is the only measure based on brand users and is excluded from the model

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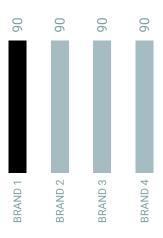


BRAND SATISFACTION*

XX

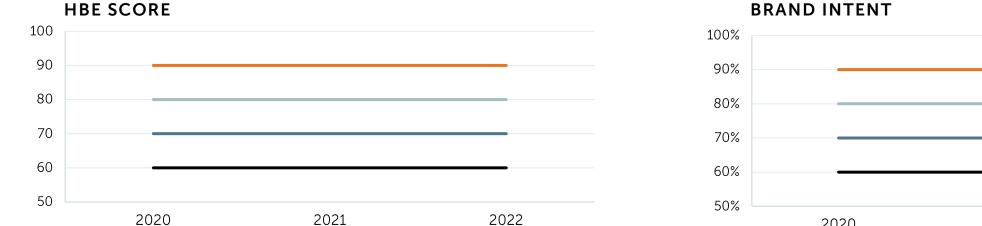
XXth

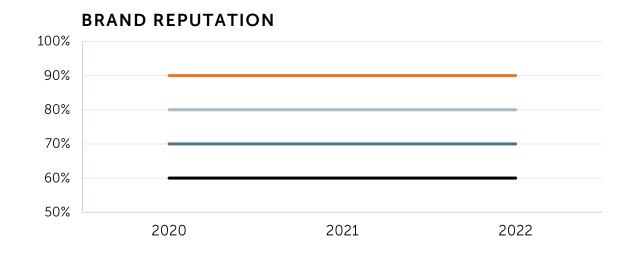
Xst



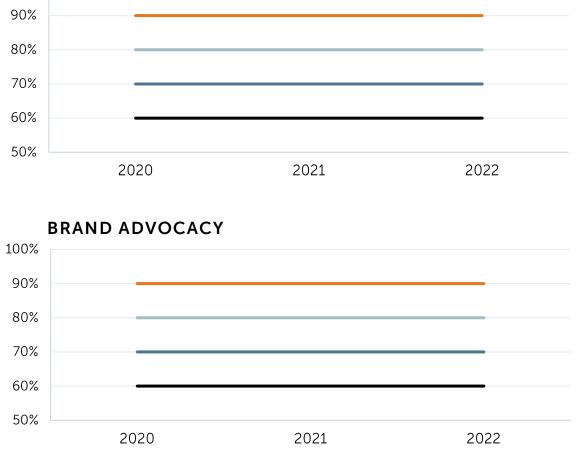


BRAND OUTCOMES









M/P Market / 2020 – 2022

All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX/XXX), Brand 2 (XXX/XXX/XXX), Brand 3 (XXX/XXX/XXX), Brand 4 (XXX/XXX/XXX) Base

How would you rate the overall reputation of [BRAND]? OB7

How likely or unlikely are you to use [BRAND] in the future for medical care? QB8

How likely are you to recommend [BRAND] to a friend or family member? QB9

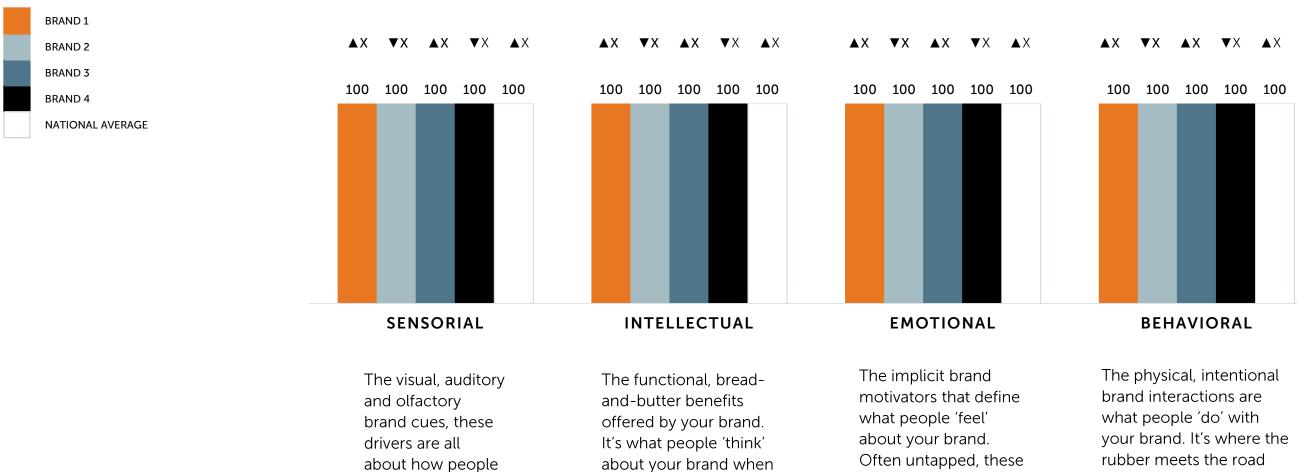
HBE Score: Composite score based on SEM. Reputation, Intent and Advocacy: Net score [top two box – bottom two box] Data



Brand experience is multi-faceted and processed through all the human senses

9

EXPERIENCE DIMENSIONS SUMMARY



M/P Market / 2021 – 2022

All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX), Brand 4 (XXX/XXX) Base

'sense' your brand

Data Index based on weighted composite score from SEM

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they go through their

mental decision-

making checklists

motivators can drive

and associations

powerful connections

YOY CHANGE

rubber meets the road and engaging, two-way experiences really happen

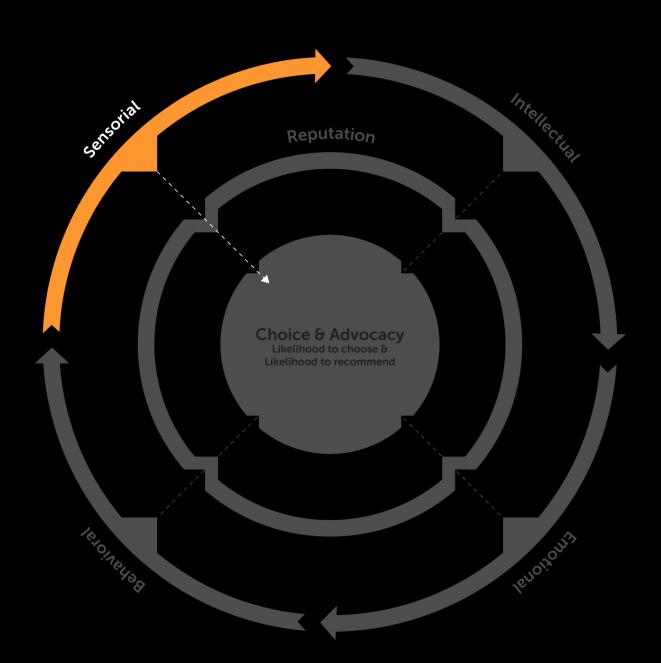


Sensorial The visual, auditory and olfactory brand cues, these drivers are all about how people 'sense' your brand





PEOPLE SENSE BRANDS ALL AROUND THEM



SENSORIAL

Attraction Impression Intrigue Sounds Environment Smells Aesthetics Prevalence Buzz

12

S

SENSORIAL ATTRIBUTES

		BRAND 1	BRAND 2
		•	•
BUZZ People I am close to say positive things about them		XX	XX
ENVIRONMENT Has environments and physical spaces that appeal to me		XX	XX
HERD BEHAVIOR I see others I am close to using their services		XX	XX
AESTHETICS Is visually pleasing to look at		XX	XX
ATTRACTION Appeals to my senses		XX	XX
IMPRESSION Makes a strong impression on my senses		XX	XX
INTRIGUE I find the brand interesting in a sensory way		XX	XX
SOUNDS I associate positive sounds/music with them		XX	XX
VOLUME I see and hear a lot about this brand		XX	XX
SMELLS associate pleasant smells/scents with them		XX	XX
OWNED I often see their brand's logo on buildings, signs, vehicles, uniforms etc.		XX	XX
PREVALENCE I sense the brand all around me		XX	XX
VISIBILITY I see this brand everywhere		XX	XX
PAID I often see advertising from them		XX	XX
EARNED I often see them on social media and in the news		XX	XX

IMPORTANCE

M/P Market / 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)

QB2 Please think about all of the sensory elements you associate with [BRAND]. How much do you agree or disagree with the following statements?

Data Net score [top two box – bottom two box]



BRAND 3	BRAND 4	NAT AVG
•	•	\times
XX	XX	XX



SENSORIAL ATTRIBUTES

	BRAND 1		BRAND 2		BRAND 3	BRAND
BUZZ People I am close to say positive things about them		15		15	15	
ENVIRONMENT Has environments and physical spaces that appeal to me		15		15	15	
HERD BEHAVIOR I see others I am close to using their services		15		15	15	
AESTHETICS Is visually pleasing to look at		15		15	15	
ATTRACTION Appeals to my senses		15		15	15	
IMPRESSION Makes a strong impression on my senses		15		15	15	
INTRIGUE I find the brand interesting in a sensory way		15		15	15	
SOUNDS I associate positive sounds/music with them		15		15	15	
VOLUME I see and hear a lot about this brand	-15		-15	-:	15	-15
SMELLS associate pleasant smells/scents with them	-15		-15	-:	15	-15
OWNED I often see their brand's logo on buildings, signs, vehicles, uniforms etc.	-15		-15	-:	15	-15
PREVALENCE I sense the brand all around me	-15		-15	-:	15	-15
VISIBILITY I see this brand everywhere	-15		-15	-:	15	-15
PAID I often see advertising from them	-15		-15	-:	15	-15
EARNED I often see them on social media and in the news	-15		-15	-:	15	-15

IMPORTANCE

M/P Market / 2021 – 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX), Brand 4 (XXX/XXX)

QB2 Please think about all of the sensory elements you associate with [BRAND]. How much do you agree or disagree with the following statements?

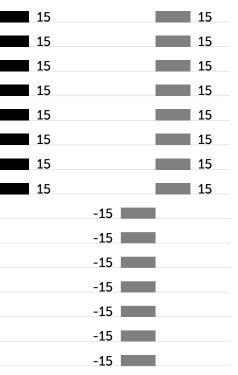
Data YOY change in net score [top two box – bottom two box]

Client Name | 01.01.22



D 4

NAT AVG



S

SENSORIAL ATTRIBUTES

	BR	RAND 1	1	E	RAND	2	E	BRAND	3	E	BRAND	4	١	VAT AV	G
	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022
BUZZ People I am close to say positive things about them	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
ENVIRONMENT Has environments and physical spaces that appeal to me	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
HERD BEHAVIOR I see others I am close to using their services	XX% 2	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
AESTHETICS Is visually pleasing to look at	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
ATTRACTION Appeals to my senses	XX% 2	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
IMPRESSION Makes a strong impression on my senses	XX% 2	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
INTRIGUE I find the brand interesting in a sensory way	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
SOUNDS I associate positive sounds/music with them	XX% 2	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
VOLUME I see and hear a lot about this brand	XX% 2	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
SMELLS I associate pleasant smells/scents with them	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
OWNED I often see their brand's logo on buildings, signs, vehicles, uniforms etc.	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
PREVALENCE I sense the brand all around me	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
VISIBILITY I see this brand everywhere	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
PAID I often see advertising from them	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%
EARNED I often see them on social media and in the news	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%	XX%

IMPORTANCE

M/P Market / 2020 – 2022

All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX/XXX), Brand 4 (XXX/XXX/XXX) Base

Please think about all of the sensory elements you associate with [BRAND]. How much do you agree or disagree with the following statements? QB2

Net score [top two box – bottom two box] Data

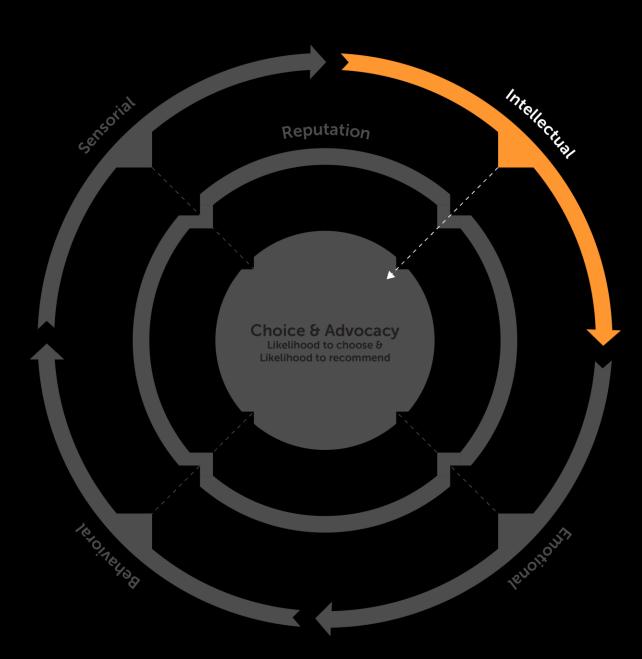


Intellectual The functional, bread-and-butter benefits offered by your brand. It's what people 'think' about your brand when they go through their mental decision-making checklists

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PEOPLE THINK ABOUT BRAND BENEFITS



INTELLECTUAL

Quality Empathy Personalization Transparency Best People Coordination Convenience & Ease Innovation Wellness Systemness Academic Medicine

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INTELLECTUAL ATTRIBUTES

		•	•	
BEST PEOPLE Has the best people	X	XX	XX	
CONVENIENCE & EASE Makes it quick and easy to get the care patients need	×	XX	XX	
QUALITY OUTCOMES Provides the best medical outcomes for patients	×	XX	XX	
EMPATHY Demonstrates empathy and compassion in every aspect of patient care	×	XX	XX	
TRANSPARENCY Sets clear expectations with patients about what's happening and what's next	×	XX	XX	
PERSONALIZATION Provides individualized care specific to a patient's unique needs	×	XX	XX	
COORDINATION Helps patients navigate care across facilities and physicians	×	XX	ХХ	
INNOVATION Offers the latest medical treatments and technologies	×	XX	ХХ	
WELLNESS Offers wellness programs and preventative care	×	XX	XX	
SYSTEMNESS A system where doctors, hospitals, and clinics are all part of the same organization	×	XX	XX	
ACADEMIC MEDICINE Conducts medical research and clinical trials	\sim	XX	ХХ	

M/P Market / 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)

QB3 Based on what you know about [BRAND], in your opinion, how well do the following statements describe them?

Data Net score [top two box – bottom two box]

Client Name | 01.01.22



BRAND 3	BRAND 4	NAT AVG
•	•	\times
XX	XX	XX
ХХ	XX	XX
XX	XX	XX
XX	XX	XX
ХХ	XX	XX
ХХ	XX	XX
XX	XX	XX

BRAND1 BRAND2

INTELLECTUAL ATTRIBUTES

	BRAN	D 1	BRAND 2	BRAND	3
BEST PEOPLE Has the best people		15	15		15
CONVENIENCE & EASE Makes it quick and easy to get the care patients need		15	15		15
QUALITY OUTCOMES Provides the best medical outcomes for patients		15	15		15
EMPATHY Demonstrates empathy and compassion in every aspect of patient care		15	15		15
TRANSPARENCY Sets clear expectations with patients about what's happening and what's next		15	15		15
PERSONALIZATION Provides individualized care specific to a patient's unique needs	-15	-15		-15	-1
COORDINATION Helps patients navigate care across facilities and physicians	-15	-15		-15	-1
INNOVATION Offers the latest medical treatments and technologies	-15	-15		-15	-1
WELLNESS Offers wellness programs and preventative care	-15	-15		-15	-1
SYSTEMNESS A system where doctors, hospitals, and clinics are all part of the same organization	-15	-15		-15	-1
ACADEMIC MEDICINE Conducts medical research and clinical trials	-15	-15		-15	-1

IMPORTANCE

M/P Market / 2021 – 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX), Brand 4 (XXX/XXX)

QB3 Based on what you know about [BRAND], in your opinion, how well do the following statements describe them?

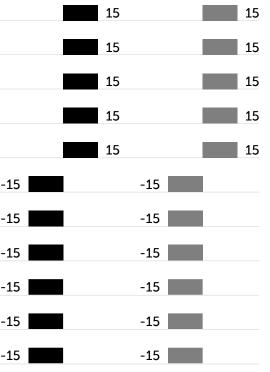
Data YOY change in net score [top two box – bottom two box]

Client Name | 01.01.22



BRAND 4

NAT AVG



INTELLECTUAL ATTRIBUTES

	E	BRAND	1	E	BRAND	2	E	BRAND	3	E	BRAND	4	١	NAT AV	G
	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022
BEST PEOPLE Has the best people	XX%	XX%	XX%	XX%	XX%	XX%									
CONVENIENCE & EASE Makes it quick and easy to get the care patients need	XX%	XX%	XX%	XX%	XX%	XX%									
QUALITY OUTCOMES Provides the best medical outcomes for patients	XX%	XX%	XX%	XX%	XX%	XX%									
EMPATHY Demonstrates empathy and compassion in every aspect of patient care	XX%	XX%	XX%	XX%	XX%	XX%									
TRANSPARENCY Sets clear expectations with patients about what's happening and what's next	XX%	XX%	XX%	XX%	XX%	XX%									
PERSONALIZATION Provides individualized care specific to a patient's unique needs	XX%	XX%	XX%	XX%	XX%	XX%									
COORDINATION Helps patients navigate care across facilities and physicians	XX%	XX%	XX%	XX%	XX%	XX%									
INNOVATION Offers the latest medical treatments and technologies	XX%	XX%	XX%	XX%	XX%	XX%									
WELLNESS Offers wellness programs and preventative care	XX%	XX%	XX%	XX%	XX%	XX%									
SYSTEMNESS A system where doctors, hospitals, and clinics are all part of the same organization	XX%	XX%	XX%	XX%	XX%	XX%									
ACADEMIC MEDICINE Conducts medical research and clinical trials	XX%	XX%	XX%	XX%	XX%	XX%									

M/P Market / 2020 – 2022

All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX/XXX), Brand 2 (XXX/XXX/XXX), Brand 3 (XXX/XXX/XXX), Brand 4 (XXX/XXX/XXX) Base

Based on what you know about [BRAND], in your opinion, how well do the following statements describe them? QB3

Net score [top two box – bottom two box] Data





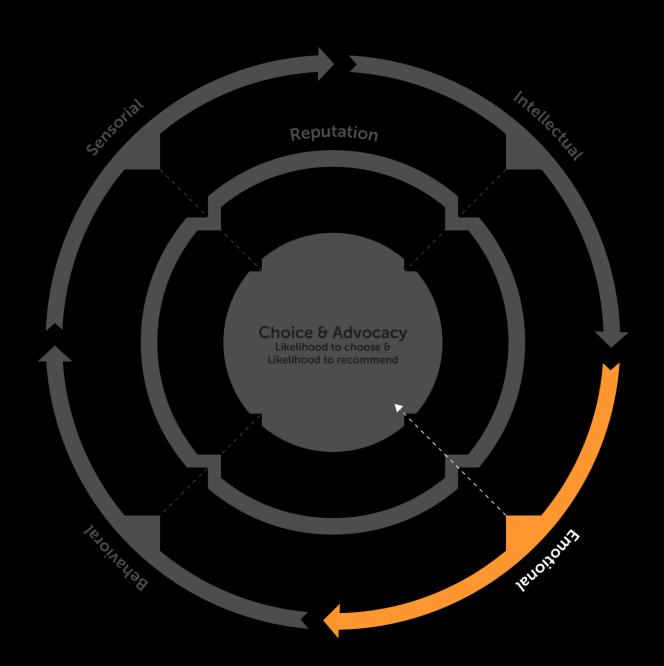
Emotional

The implicit brand motivators that define what people 'feel' about your brand. Often untapped, these motivators can drive powerful connections and associations





PEOPLE FEEL AN EMOTIONAL CONNECTION TO BRANDS

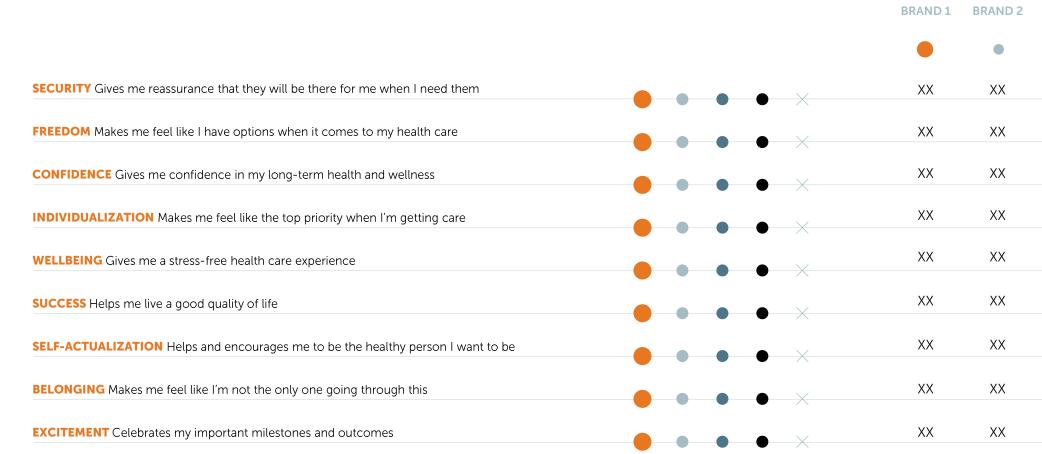


EMOTIONAL

Confidence Individualization Success Security Freedom Self-Actualization Wellbeing Belonging Excitement

E

EMOTIONAL ATTRIBUTES



M/P Market / 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)

QB4 Based on what you know about [BRAND], how well do they deliver on the following?

Data Net score [top two box – bottom two box]

Client Name | 01.01.22



		NAT
BRAND 3	BRAND 4	AVG
	•	
•	•	\times
XX	XX	XX
7.0.1	7.0.0	7.07
XX	XX	XX
XX	XX	XX
XX	XX	XX
XX	XX	XX
	N/N	
XX	XX	XX
XX	XX	XX
~~	~~	~~
XX	XX	XX
~~~		
XX	XX	XX
////	////	/\/\

NIAT

# E

# EMOTIONAL ATTRIBUTES

SECURITY Gives me reassurance that they will be there for me when I need them		15	15	15	
<b>FREEDOM</b> Makes me feel like I have options when it comes to my health care		15	15	15	
<b>CONFIDENCE</b> Gives me confidence in my long-term health and wellness		15	15	15	
<b>INDIVIDUALIZATION</b> Makes me feel like the top priority when I'm getting care		15	15	15	
WELLBEING Gives me a stress-free health care experience		15	15	15	
SUCCESS Helps me live a good quality of life	-15	-15	-15		-15
SELF-ACTUALIZATION Helps and encourages me to be the healthy person I want to be	-15	-15	-15		-15
BELONGING Makes me feel like I'm not the only one going through this	-15	-15	-15		-15
<b>EXCITEMENT</b> Celebrates my important milestones and outcomes	-15	-15	-15		-15

M/P Market / 2021 – 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX), Brand 4 (XXX/XXX)

QB4 Based on what you know about [BRAND], how well do they deliver on the following?

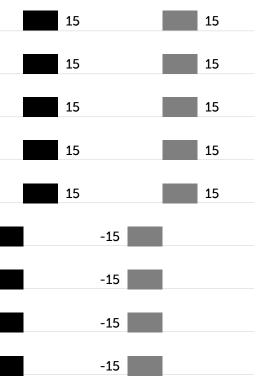
Data YOY change in net score [top two box – bottom two box]

Client Name | 01.01.22



### **BRAND 4**

NAT AVG



# EMOTIONAL ATTRIBUTES

	В	RAND	1	E	RAND	2	B	RAND	3	E	RAND	4	I	NAT AV	G
	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022
SECURITY Gives me reassurance that they will be there for me when I need them	XX%	XX%													
<b>FREEDOM</b> Makes me feel like I have options when it comes to my health care	XX%	XX%													
<b>CONFIDENCE</b> Gives me confidence in my long-term health and wellness	XX%	XX%													
<b>INDIVIDUALIZATION</b> Makes me feel like the top priority when I'm getting care	XX%	XX%													
WELLBEING Gives me a stress-free health care experience	XX%	XX%													
SUCCESS Helps me live a good quality of life	XX%	XX%													
SELF-ACTUALIZATION Helps and encourages me to be the healthy person I want to be	XX%	XX%													
BELONGING Makes me feel like I'm not the only one going through this	XX%	XX%													
<b>EXCITEMENT</b> Celebrates my important milestones and outcomes	XX%	XX%													

IMPORTANCE

E

M/P Market / 2020 – 2022

All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX/XXX), Brand 4 (XXX/XXX/XXX) Base

Based on what you know about [BRAND], how well do they deliver on the following? QB4

Net score [top two box – bottom two box] Data



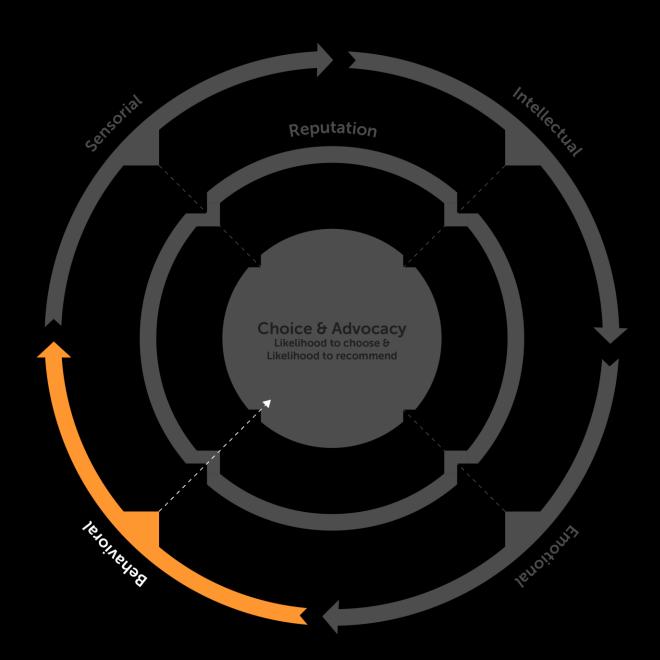


# **Behavioral** These physical, intentional brand interactions are what people 'do' with your brand. It's where the rubber meets the road and engaging, two-way experiences really happen





# PEOPLE DO THINGS WITH BRANDS THEY LOVE



# **BEHAVIORAL**

Transformation Enhancement Stress-Free Continuity Navigation Stimulation Interactivity Participation Dynamism Distinction Patronage

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# BEHAVIORAL ATTRIBUTES

BRAND 1 BRAND 2

	•	•
<b>INTERACTIVITY</b> My interactions with them are always positive	XX	ХХ
ENHANCEMENT Makes my life better	XX	XX
STRESS-FREE Makes hospital/doctor visits less stressful	XX	XX
CONTACTABILITY Makes it easy for me to contact them	XX	XX
NAVIGATION Makes it easy to get the information I need	XX	XX
AVAILABILITY Makes it easy to get an appointment	XX	XX
TRANSFORMATION Changes my health behaviors in a positive way	XX	XX
DYNAMISM Is action oriented	XX	XX
SUBCRIPTION I would happily sign-up to receive email newsletters/updates from them	XX	XX
WEBSITE Has a really good website	XX	XX
<b>CONTINUITY</b> I enjoy interacting with them on a regular basis	XX	XX
DIGITAL TOOLS Has really good digital tools	XX	XX
VIRTUAL CARE Offers really good virtual care/telehealth options*	XX	XX
PARTICIPATION I like to stay involved with them even when I'm healthy	XX	XX
ATTENDANCE I would happily attend events and activities organized by them	XX	XX
DISTINCTION Offers experiences that no other health organization does	XX	XX
EXERTION I go out of my way to interact with them	XX	XX
PATRONAGE I would happily donate my time or money to support them	XX	XX
FOLLOW I would happily follow them on social media	XX	XX
STIMULATION Offers experiences that get me excited	XX	XX

M/P Market / 2022

IMPORTANCE

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)

QB5 Please think about all of your experiences and interactions with [BRAND]. How much do you agree or disagree with the following statements?

Data Net score [top two box – bottom two box]

* Statement added in 2022



BRAND 3	BRAND 4	NAT AVG
•	•	$\times$
XX	XX	XX
ХХ	XX	XX
XX	XX	XX



# BEHAVIORAL ATTRIBUTES

	BRAND 1	L	BRAND 2	BRAND 3	BRAN
<b>INTERACTIVITY</b> My interactions with them are always positive		15	15	15	
ENHANCEMENT Makes my life better		15	15	15	
STRESS-FREE Makes hospital/doctor visits less stressful		15	15	15	
<b>CONTACTABILITY</b> Makes it easy for me to contact them		15	15	15	
NAVIGATION Makes it easy to get the information I need		15	15	15	
AVAILABILITY Makes it easy to get an appointment		15	15	15	
TRANSFORMATION Changes my health behaviors in a positive way		15	15	15	
DYNAMISM Is action oriented		15	15	15	
SUBCRIPTION I would happily sign-up to receive email newsletters/updates from them		15	15	15	
WEBSITE Has a really good website		15	15	15	
<b>CONTINUITY</b> I enjoy interacting with them on a regular basis	-15	-1	5	-15	-15
DIGITAL TOOLS Has really good digital tools	-15	-1	5	-15	-15
PARTICIPATION I like to stay involved with them even when I'm healthy	-15	-1	5	-15	-15
ATTENDANCE I would happily attend events and activities organized by them	-15	-1	5	-15	-15
<b>DISTINCTION</b> Offers experiences that no other health organization does	-15	-1	5	-15	-15
EXERTION I go out of my way to interact with them	-15	-1	5	-15	-15
PATRONAGE I would happily donate my time or money to support them	-15	-1	5	-15	-15
FOLLOW I would happily follow them on social media	-15	-1	5	-15	-15
STIMULATION Offers experiences that get me excited	-15	-1	5	-15	-15

M/P Market / 2021 – 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX), Brand 2 (XXX/XXX), Brand 3 (XXX/XXX), Brand 4 (XXX/XXX)

QB5 Please think about all of your experiences and interactions with [BRAND]. How much do you agree or disagree with the following statements?

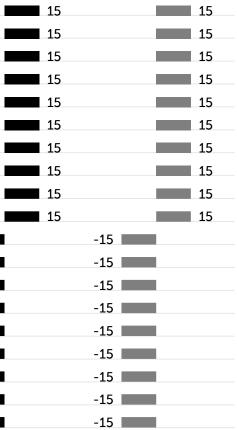
Data YOY change in net score [top two box – bottom two box]

Client Name | 01.01.22



### **BRAND 4**

### NAT AVG





# BEHAVIORAL ATTRIBUTES

		BRAND	1		BRAND	2	I	BRAND	3	E	BRAND	4	١	VAT AV	G
	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022	2020	2021	2022
<b>INTERACTIVITY</b> My interactions with them are always positive	XX%	XX%	XX%	XX%	XX%	XX%									
ENHANCEMENT Makes my life better	XX%	XX%	XX%	XX%	XX%	XX%									
STRESS-FREE Makes hospital/doctor visits less stressful	XX%	XX%	XX%	XX%	XX%	XX%									
<b>CONTACTABILITY</b> Makes it easy for me to contact them	XX%	XX%	XX%	XX%	XX%	XX%									
NAVIGATION Makes it easy to get the information I need	XX%	XX%	XX%	XX%	XX%	XX%									
AVAILABILITY Makes it easy to get an appointment	XX%	XX%	XX%	XX%	XX%	XX%									
TRANSFORMATION Changes my health behaviors in a positive way	XX%	XX%	XX%	XX%	XX%	XX%									
DYNAMISM Is action oriented	XX%	XX%	XX%	XX%	XX%	XX%									
SUBCRIPTION I would happily sign-up to receive email newsletters/updates from them	XX%	XX%	XX%	XX%	XX%	XX%									
WEBSITE Has a really good website	XX%	XX%	XX%	XX%	XX%	XX%									
<b>CONTINUITY</b> I enjoy interacting with them on a regular basis	XX%	XX%	XX%	XX%	XX%	XX%									
DIGITAL TOOLS Has really good digital tools	XX%	XX%	XX%	XX%	XX%	XX%									
PARTICIPATION I like to stay involved with them even when I'm healthy	XX%	XX%	XX%	XX%	XX%	XX%									
ATTENDANCE I would happily attend events and activities organized by them	XX%	XX%	XX%	XX%	XX%	XX%									
<b>DISTINCTION</b> Offers experiences that no other health organization does	XX%	XX%	XX%	XX%	XX%	XX%									
EXERTION I go out of my way to interact with them	XX%	XX%	XX%	XX%	XX%	XX%									
PATRONAGE I would happily donate my time or money to support them	XX%	XX%	XX%	XX%	XX%	XX%									
FOLLOW I would happily follow them on social media	XX%	XX%	XX%	XX%	XX%	XX%									
STIMULATION Offers experiences that get me excited	XX%	XX%	XX%	XX%	XX%	XX%									

IMPORTANCE

Market / 2020 – 2022 M/P

All respondents at least somewhat familiar with each brand: Brand 1 (XXX/XXX/XXX), Brand 2 (XXX/XXX/XXX), Brand 3 (XXX/XXX/XXX), Brand 4 (XXX/XXX/XXX) Base

Please think about all of your experiences and interactions with [BRAND]. How much do you agree or disagree with the following statements? QB5

Net score [top two box – bottom two box] Data



# 3 Step Action Plan



# **BRAND IMPLICATION**

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## **BRAND IMPLICATION**

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# **BRAND IMPLICATION**

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# Humanizing Brands, Moving People

Client Name | 01.01.22

# monigle

# Appendix

# HCAHPS CORRELATES*

		•
0.59 BEST PEOPLE Has the best people	XX	XX
0.55 INNOVATION Offers the latest medical treatments and technologies	XX	XX
0.55 QUALITY OUTCOMES Provides the best medical outcomes for patients	XX	XX
0.53 SELF-ACTUALIZATION Helps and encourages me to be the healthy person I want to be	XX	XX
0.53 EMPATHY Demonstrates empathy and compassion in every aspect of patient care	XX	XX
0.53 SECURITY Gives me reassurance that they will be there for me when I need them	XX	XX
0.53 PERSONALIZATION Provides individualized care specific to a patient's unique needs	XX	XX
0.52 SUCCESS Helps me live a good quality of life	ХХ	ХХ
0.52 INDIVIDUALIZATION Makes me feel like the top priority when I'm getting care	XX	ХХ
0.52 FREEDOM Makes me feel like I have options when it comes to my health care	ХХ	ХХ
0.51 CONFIDENCE Gives me confidence in my long-term health and wellness	XX	ХХ
0.50 TRANSPARENCY Sets clear expectations with patients about what's happening and what's next	ХХ	ХХ
0.50 BUZZ People I am close to say positive things about them	ХХ	ХХ

### M/P Market / 2022

- Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)
- QB2 Please think about all of the sensory elements you associate with [BRAND]. How much do you agree or disagree with the following statements?
- QB3 Based on what you know about [BRAND], in your opinion, how well do the following statements describe them?
- QB4 Based on what you know about [BRAND], how well do they deliver on the following?
- QB5 Please think about all of your experiences and interactions with [BRAND]. How much do you agree or disagree with the following statements?
- Data Net score [top two box bottom two box]
- * Includes any HBE attribute across the four experience dimensions (Sensorial, Intellectual, Emotional, Behavioral) with a correlation with HCAHPS of 0.5 or more
- ** Based on correlation with HCAHPS Overall Hospital Performance data for 152 matching health care systems / hospitals from 2019 HCAHPS dataset

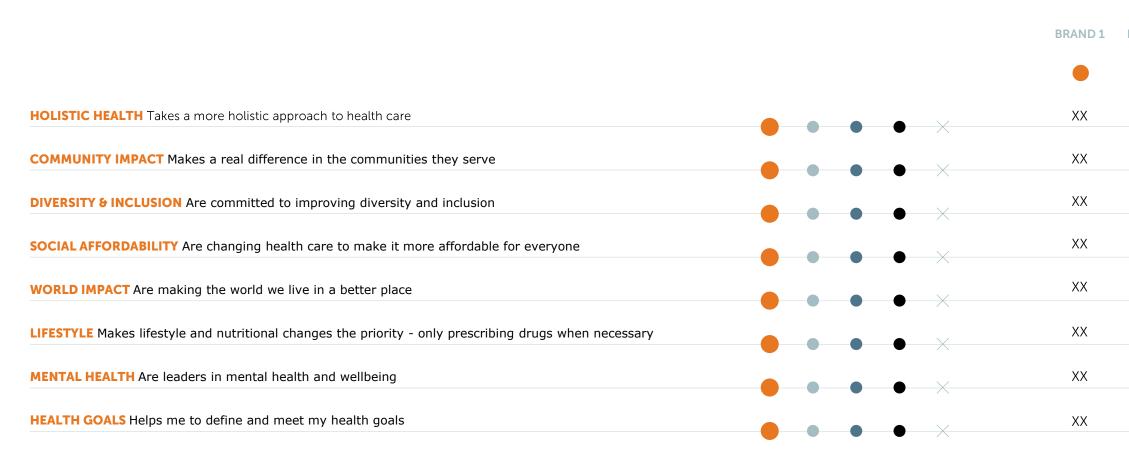
Client Name | 01.01.22



BRAND 3	BRAND 4	NAT AVG
٠	٠	$\times$
XX	XX	XX

BRAND 1 BRAND 2

# SOCIAL ATTRIBUTES*



M/P Market / 2022

Base All respondents at least somewhat familiar with each brand: Brand 1 (XXX), Brand 2 (XXX), Brand 3 (XXX), Brand 4 (XXX)

QB11 Lastly, based on what you know about [BRAND], in your opinion, how well do the following statements describe them?

Data Net score [top two box – bottom two box]

* All statements added in 2022



BRAND 2	BRAND 3	BRAND 4	NAT AVG
•	•	•	$\times$
XX	XX	XX	XX
XX	XX	XX	XX
XX	XX	XX	XX
ХХ	XX	XX	XX
ХХ	XX	XX	XX
XX	XX	XX	XX
ХХ	XX	XX	XX
ХХ	XX	XX	XX

# METHODOLOGY

## THE HUMANS

Health care decision-makers for the household that have received medical care in the past 2 years and have health insurance (70% Private / 30% Government - excludes Medicaid)

## THE METHOD

Online quantitative survey with health care consumers across the U.S. sourced from panel sample

## **THE NUMBERS**

n = 28,831 total respondents
 n = 3,183 respondents who are nationally representative of the U.S. in terms of gender, age and region
 n = 25,648 respondents who are from all 59 markets where brands were evaluated

## **THE FIELDWORK**

Wave 5 (2022) November – December 2021 Wave 4 (2021) November – December 2020 Wave 3 (2020) November – December 2019

# THE SCIENCE

Quantitative analysis used z-tests to identify statistical significance at a 95% confidence level, as well as Factor Analysis, MaxDiff, Shapley Value Regression and Structural Equation Modelling (SEM)

# SCORING SYSTEM

Our HBE scoring system in 2022 is based on a Structural Equation Modelling (multiple regression) approach and is an updated version of our 2021 model.

Structural Equation Modeling (SEM) is a system of simultaneous equations which are modeled based upon a priori hypotheses. In other words, the model framework is configured based upon assumed relationships among variables and is tested with data.

SEM combines both factor analysis and multiple regression. Utilizing this method has many advantages. Namely, measurement error is controlled, familywise error is reduced, and both latent variables (hypothetical constructs) and unsystematic variance can be modeled.

The SEM for HBE was conducted using the factor variables Sensorial (QB2s), Intellectual (QB3s), Emotional (QB4s), Behavioral (QB5s), and single variable Reputation (QB7) to predict Brand Behavior, a factor variable consisting of Advocacy (QB9) and Intent (QB8).

The relationships between each of the variables and their respective factors were examined, as well as the relationships between each of the exogenous factors (independent/predictor factor variables), along with the relationships between the exogenous factors and the endogenous factor (dependent/criterion factor) variable). This modeling occurred at once, simultaneously.

The results revealed that Sensorial, Intellectual, Emotional, Behavioral, and Reputation all significantly predict Brand Behavior (made up of Advocacy and Intent). Specifically, they explain 75% of the variance in Brand Behavior.

Furthermore, Sensorial, Intellectual, Emotional, Behavioral, and Reputation are all significantly and positively related to each other, with the most common relationship pathway as evidenced by the data being as follows: Sensorial  $\rightarrow$  Intellectual  $\rightarrow$  Emotional  $\rightarrow$  Behavioral  $\rightarrow$  Reputation  $\rightarrow$  Intent  $\rightarrow$  Advocacy.